

2001 ANNUAL REPORT

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Corporate Profile

Winnebago Industries, Inc., headquartered in Forest City, Iowa, is a leading United States manufacturer of motor homes, self-contained recreation vehicles used primarily in leisure travel and outdoor recreation activities. The Company builds quality motor homes with state-of-the-art computer-aided design and manufacturing systems on automotive-styled assembly lines. The Company's products are subjected to what the Company believes is the most rigorous testing in the RV industry. These vehicles are sold through dealer organizations primarily under the Winnebago[®], Itasca[®], Rialta[®] and Ultimate[®] brand names. The Company markets its recreation vehicles on a wholesale basis to a broadly diversified dealer organization located throughout the United States, and to a limited extent, in Canada. As of August 25, 2001, the motor home dealer organization in the United States and Canada included approximately 305 dealer locations. Motor home sales by Winnebago Industries represented at least 86 percent of its revenues in each of the past five fiscal years. In addition, the Company's subsidiary, Winnebago Acceptance Corporation, engages in floor plan financing for a limited number of the Company's dealers. Other products manufactured by the Company consist principally of a variety of component parts for other manufacturers.

Winnebago Industries was incorporated under the laws of the state of Iowa on February 12, 1958, and adopted its present name on February 28, 1961.

22.011

22.537

Recent Financial Performance

(In thousands, except per share data) Fiscal 2001 Fiscal 2000 **Fiscal 1999** Net Revenues \$ 681,834 \$ 753,382 \$ 677,011 **Gross Profit** 94,504 \$ 112,894 102,408 Operating Income 55,474 \$ 70,654 63,982 Net Income 42,704 48,399 44,260 Diluted Income Per Share 2.03 \$ 2.20 \$ 1.96

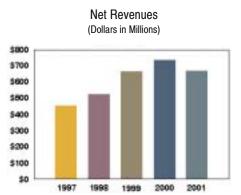
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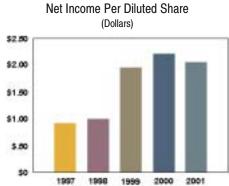


(dollars in thousands, except per share data)	Aug. 25, 2001(1)	Aug. 26, 2000	Aug. 28, 1999	Aug. 29, 1998	Aug. 30, 1997
For the Year:	2002(1)		2,,,,	2,,,,	2,,,
Net revenues (2)	\$681,834	\$753,382	\$677,011	\$533,385	\$445,621
Income before taxes	59,228	73,992	66,609	35,927	6,992
Pretax profit % of revenue	8.7%	9.8%	9.8%	6.7%	1.6%
Provision for income taxes	\$ 15,474	\$ 25,593	\$ 22,349	\$ 11,543	\$ 416
Income tax rate	26.1%	34.6%	33.6%	32.1%	5.9%
Income from continuing operations	\$ 42,704	\$ 48,399	\$ 44,260	\$ 24,384	\$ 6,576
Gain on sale of Cycle-Sat subsidiary	\$ 42,70 4	\$ 40,3 <i>9</i>	\$ 44 ,200	ψ 2 4 ,36 4	16,472
•					
Net income	\$ 42,704	\$ 48,399	\$ 44,260	\$ 24,384	\$ 23,048
Income per share:					
Continuing operations:	Φ 206	Φ 2.22	Φ 1.00	Φ 1.01	Φ 26
Basic	\$ 2.06	\$ 2.23	\$ 1.99	\$ 1.01	\$.26
Diluted	2.03	2.20	1.96	1.00	.26
Discontinued operations:					- F
Basic					.65
Diluted					.64
Net income per share:					
Basic	\$ 2.06	\$ 2.23	\$ 1.99	\$ 1.01	\$.91
Diluted	2.03	2.20	1.96	1.00	.90
Weighted average common shares					
outstanding (in thousands):					
Basic	20,735	21,680	22,209	24,106	25,435
Diluted	21,040	22,011	22,537	24,314	25,550
Cash dividends per share	\$.20	\$.20	\$.20	\$.20	\$.20
Book value	9.99	8.22	6.70	5.11	4.86
Return on assets (ROA)	12.5%	15.7%	15.5%	10.6%	10.8%
Return on equity (ROE)	20.6%	27.7%	29.6%	20.9%	18.6%
	20.070	,	2,10,70	20.570	10.070
Unit Sales:					
Class A	5,666	6,819	6,054	5,381	4,834
Class C	3,410	3,697	4,222	3,390	2,724
Total Class A & C Motor Homes	9,076	10,516	10,276	8,771	7,558
Class B Conversions (EuroVan Campers)	703	854	600	978	1,205
At Year End:					
Total assets	\$342,033	\$307,095	\$285,889	\$230,612	\$213,475
Stockholders' equity	207,464	174,909	149,384	116,523	123,882
Working capital	174,248	143,274	123,720	92,800	100,772
Long-term debt		143,274	123,720		100,772
Current ratio	3.5 to 1	3.0 to 1	2.5 to 1	2.5 to 1	3.4 to 1
Number of employees	3,325	3,300	3,400	3,010	2,830
1. dilicol of employees	3,323	2,300	2,100	5,010	2,030

⁽¹⁾ Includes a noncash after tax cumulative effect of change in accounting principle of \$1.1 million expense or \$.05 per share due to the adoption of SAB No. 101.

⁽²⁾ Net revenues have been restated for the adoption of a new accounting principle related to shipping and handling fees and costs.









WINNEBAGO INDUSTRIES, INC.

Mission Statement

Winnebago Industries, Inc. is a leading United States manufacturer of recreation vehicles (RVs) and related products and services. Our mission is to continually improve our products and services to meet or exceed the expectations of our customers. We emphasize employee teamwork and involvement in identifying and implementing programs to save time and lower production costs while maintaining the highest quality products. These strategies allow us to prosper as a business with a high degree of integrity and to provide a reasonable return for our shareholders, the ultimate owners of our business.

Values

How we accomplish our mission is as important as the mission itself. Fundamental to the success of the Company are these basic values we describe as the four P's:

People -- Our employees are the source of our vast strength. They provide our corporate intelligence and determine our reputation and vitality. Involvement and teamwork are our core corporate values.

Products -- Our products are the end result of our teamwork's combined efforts, and they should be the best in meeting or exceeding our customers' expectations. As our products are viewed, so are we viewed.

Plant -- Our facilities are believed to be the most technologically advanced in the RV industry. We continue to review facility improvements that will increase the utilization of our plant capacity and enable us to build the best quality product for the investment.

Profitability -- Profitability is the ultimate measure of how efficiently we provide our customers with the best products for their needs. Profitability is required to survive and grow. As our respect and position within the marketplace grows, so will our profit.

Guiding Principles

Quality comes first -- To achieve customer satisfaction, the quality of our products and services must be our number one priority.

Customers are central to our existence -- Our work must be done with our customers in mind, providing products and services that meet or exceed the expectations of our customers. We must not only satisfy our customers, we must also surprise and delight them.

Continuous improvement is essential to our success -- We must strive for excellence in everything we do: in our products, in their safety and value, as well as in our services, our human relations, our competitiveness, and our profitability.

Employee involvement is our way of life -- We are a team. We must treat each other with trust and respect.

Dealers and suppliers are our partners -- The Company must maintain mutually beneficial relationships with dealers, suppliers and our other business associates.

Integrity is never compromised -- The Company must pursue conduct in a manner that is socially responsible and that commands respect for its integrity and for its positive contributions to society.



To My Fellow Shareholders:

Winnebago Industries, Inc. completed fiscal 2001 with its third highest net revenues and net income in its history, in spite of the economic challenges we faced as a nation. We believe the Company's performance in fiscal 2001 is a result of the excellent acceptance of our new products, the solid performance of our dealer partners, our brand name recognition and strong quality reputation - all of which are competitive advantages in the market-place.

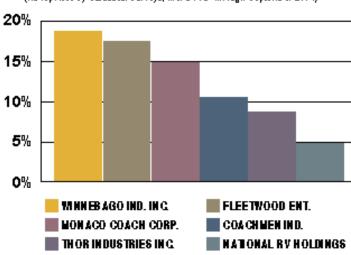
On the following pages, we will detail many advantages that have contributed to Winnebago Industries' success during fiscal 2001, and which we believe will continue to have a positive impact on our future.

Financial measurements show that Winnebago Industries is leading the RV industry in:

- Return on Shareholders' Equity
- Return on Assets
- Operating Margin
- Net Profit Margin

Class A & C Retail Market Share

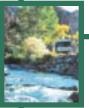
(As reported by Statistical Surveys, Inc. CYTD Through September 2001)



Since fiscal 1997 we have chosen to refocus on our core motor home business with an emphasis on new product development. Through this product development process, over 65% of our 2002 motor homes were introduced as brand new products with innovative new features. We have also emphasized additional and improved sales and service programs, and the manufacturing of high quality products.

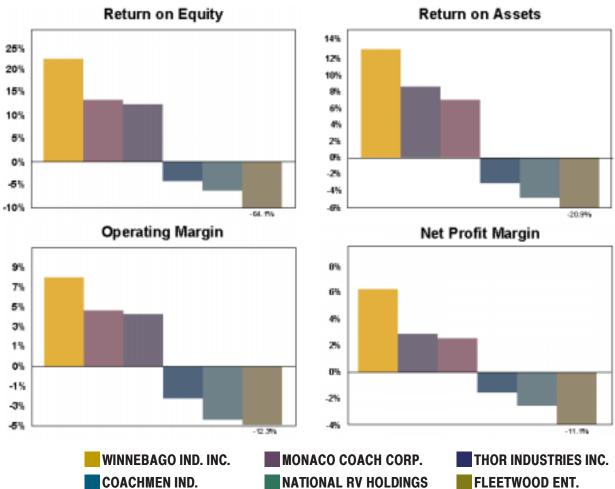


2002 Winnebago Sightseer and Itasca Sunova



Competitive Comparison

(Information obtained from last 12 months public filings.)



As a result of this change in focus, we've experienced healthy market share gains. Winnebago Industries' market share is up 10 percent calendar year to date through September 2001 versus one year ago, placing us in the number one position in combined Class A and C retail sales for the first time in 20 years. Certainly, this is a very significant achievement for the Company.

According to Statistical Surveys, Inc., the recreation vehicle (RV) retail reporting firm, Winnebago Industries achieved 18.9 percent of the combined Class A and C retail market nationally calendar year to date through September 2001 versus 17.2 percent for the same period last year.

Winnebago Industries believes that it also leads the industry in RV manufacturing technology. We continue to refine our systems and processes to enhance our ability to increase quality, while maximizing the productivity of our workforce and facilities.

To further enhance shareholder value, in March

2001, Winnebago Industries' Board of Directors authorized the repurchase of up to \$15 million of the Company's common stock. Since November 1997 through November 12, 2001, Winnebago Industries has had five repurchase programs, repurchasing approximately 5.9 million shares, or 23 percent, of the Company's outstanding stock as of November 1997.

We are encouraged by the continued reduction in interest rates, and the acceptance of our new products, however, the economic environment since the September 11 tragedy leads us to be cautious about the next couple of quarters. Long-term, however, demographics are still in our favor as our target market of consumers age 50 and older is expected to increase for the next 30 years.

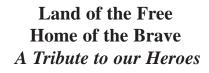
Winnebago Industries was pleased to have received six consecutive Quality Circle Awards from the Recreation Vehicle Dealers Association. These awards are testaments to the Company's emphasis on quality in its total operation. By providing our customers with the highest quality motor homes with industry-leading sales and service programs, while creating solid working relationships with our dealer partners and our dedicated employees, we are ultimately delivering the best value for the owners of our corporation -- you, our shareholders. Winnebago Industries is the leading motor home manufacturer and believes that it has the competitive advantages necessary to continue to grow our market share and enhance our shareholder value well into the future.

Bruce Natylen

Bruce D. Hertzke Chairman of the Board, Chief Executive Officer and President

November 28, 2001





Winnebago Industries wishes to honor those killed and injured in the September 11 attacks and those who fight to protect our many freedoms on a daily basis.

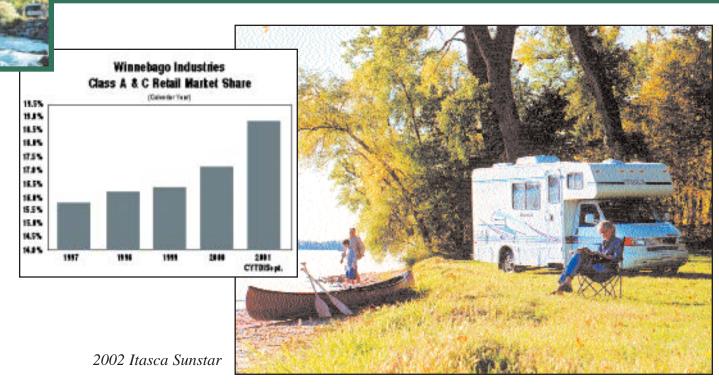
The following timely message has been displayed in Winnebago Industries' Visitors Center since 1986.

"One of our most precious freedoms is the freedom to travel...to see and experience the ever-changing tapestry of life throughout the land. American enthusiasm for travel is rooted deep in our pioneer heritage.

"Motor homes are a uniquely American way to enjoy that freedom..."

Luise V. and John K. Hanson, Founders Winnebago Industries, Inc.





Operations Review

Market Leadership

Winnebago Industries strengthened its market leadership role in fiscal 2001. In fact, Winnebago Industries ended its fiscal year in the number one motor home retail sales position for the first time in 20 years. Obviously, the Company's competitive advantages have had an effect in the marketplace. As stated in the Report to Shareholders, the Company has grown its retail market share of combined Class A and C motor homes from 15.8 percent in calendar 1997 to 18.9 percent year to date through September 2001. Also, Winnebago Industries improved its market share by 10 percent when compared to the same period last year.

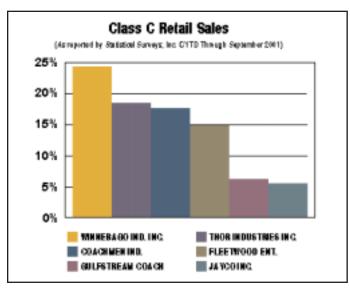
New Product Advantages

Competitive advantage was gained through the continued introduction of new product offerings with consistent high quality. New product lines are important for several reasons. Expanded product offerings create broader exposure of Winnebago Industries' products at the Company's dealerships and allow the Company to be able to reach more customers. New product lines also create additional opportunities for current owners of Winnebago Industries' products or other brands in the RV industry to trade up or down. Consumers often want the latest and greatest offer-

ings available in the marketplace.

Winnebago Industries' innovative motor home lineup for 2002 consists of Winnebago, Itasca, Rialta and Ultimate motor homes. In total, 65 percent of Winnebago Industries model lineup is new for 2002, including four brand new product lines: the Class A Winnebago SightseerTM and Itasca SunovaTM and the Class C Winnebago VistaTM and Itasca SunstarTM. In addition to the four models mentioned above, the new 2002 model lineup also includes the redesigned Winnebago Chieftain® and Itasca Sunflyer®. These high-line gas motor homes feature luxurious offerings in each of their four floorplans, and spaciousness with a dual slideout design.

Along with the expansion of product offerings, Winnebago Industries has provided more features as standard equipment, as well as a continued emphasis on increasing usable interior space through greater utilization of slideouts on the Company's 2002 product offerings. Slideouts are now included in 82 percent of the Company's Class A & C product floorplans and all of Winnebago Industries Class A products. Also, all of Winnebago Industries' Class A diesel lineup and 83 percent of the Company's total Class A products feature two slideouts, while 24 percent of the Company's Class C models are now dual slides as well.



Class C Advantages

Winnebago Industries, the top selling Class C manufacturer since 1998, continues to expand its Class C model lineup for 2002.

The aerodynamic 2002 Rialta is built on the highly-maneuverable, front-wheel-drive Volkswagen chassis. The new 2.8L VR6+ engine featured in 2002 increases the Rialta's horsepower to 201hp, a 44 percent increase from the VR6 previously offered, while maintaining excellent fuel efficiency of approximately 16.3 miles per gallon combined city and highway using the Environmental Protection Agency testing guidelines. The Rialta is available in three models with four 22-foot floorplan options, each maximizing space without sacrificing comfort.



2002 Winnebago Vista

The brand new Winnebago Vista and Itasca Sunstar Class C motor homes are unique, fuel-efficient motor homes that are also built on the front-wheel-drive 7,275-lb. gross vehicle weight rating (GVWR) Volkswagen chassis. Offering great maneuverability, the Vista and Sunstar provide a multitude of sleeping areas, a full galley and a bath-room area with wardrobe in a compact 21-foot size.

Multiple sleeping areas, slideout availability for expanded living areas and basement storage are all key ingredients to making the Winnebago Minnie® and Itasca Spirit® motor homes a must for great family trips. The Minnie and Spirit are excellent value-priced motor homes, each with seven models to choose from ranging from 22- to 31-feet in length. Two new models join the lineup for 2002, the 24F with a front slideout and the 29B with both a front lounge and rear bedroom slideout.



2002 Itasca Spirit 24F

The Winnebago Minnie Winnie® and Itasca Sundancer® lines each feature three, widebody models for 2002. Featuring below floor construction, box-fold style valance doors and a curved fiberglass roof, the Minnie Winnie and Sundancer are designed with Class A features, yet have the conveniences of a Class C. Ranging from 27- to 31-feet in length, the 27P and the new 30V each offer two slideout rooms. The 27P features a refrigerator/dinette slideout, while the 30V features a galley/dinette slideout and the 31C features a dinette/couch slideout. The 27P and 30V models also feature a rear bed slideout, large bedroom wardrobe with drawers and a convenient desk/vanity area.



Class A Advantages

Winnebago Industries also continues to expand its offerings of Class A motor homes, all of which feature slideouts in 2002.

Brand new for 2002, the Winnebago Sightseer and Itasca Sunova offer outstanding value, quality construction and comfort at an affordable price. These wide-body, basement-style Class A models are available in 27- and 30-foot models and feature many standard features typically found as options on competitive coaches in this price class. The Sightseer and Sunova 27C models feature a unique dinette/refrigerator and pantry slideout, while the 30B models have a dinette/couch slideout. The 27C model utilizes the 14,800-lb. GVWR Workhorse® chassis, while the 30B model is available with the standard 18,000-lb. GVWR Ford[®] chassis, or the optional 18,000-lb. GVWR Workhorse chassis. The striking exterior features a durable fiberglass skin, attractive graphics and large storage compartments with painted, box-fold one-piece doors like those typically found on more expensive motor homes.

The Winnebago Brave® and Itasca Sunrise® have been repositioned to a higher appointment and feature level in 2002. Ranging from 30- to 36-feet in length, three of the four models (32V, 34D and 36M) are brand new for 2002 and feature both a dinette/couch slideout and a 30-inch bedroom slideout room for increased living space, while the 30W model features a functional



L-shaped galley/dinette slideout.

The Winnebago Adventurer[®] motor home is the best selling Class A motor home on the market. Winnebago Industries also believes the Adventurer and the comparable Itasca Suncruiser[®] are the most user-friendly motor homes on the market today. Ranging in size from 30- to 37-feet in length, three of the four models in each line are new for 2002 and feature dual slideouts.



2002 Winnebago Adventurer



2002 Itasca Sunova

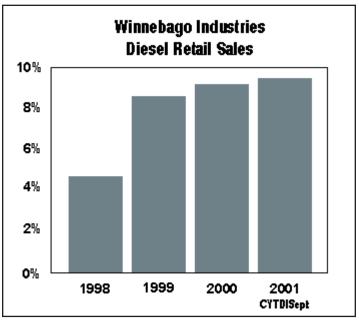
The newly redesigned Winnebago Chieftain and Itasca Sunflyer also make their mark in 2002. Filling a niche for motor home consumers who want top-ofthe-line elegance in front-engine gas-powered motor homes, the Chieftain and Sunflyer feature exclusive amenities and upgrades with the convenience, performance and floorplan flexibility only front-engine gas-powered motor homes can provide. Thanks to the new heavier 22,000 lb. GVWR Workhorse chassis with standard 22.5-inch aluminum wheels, Winnebago Industries was able to offer four spacious and luxurious floorplans ranging from 36- to 39-feet in length. Offering a front, flat floor slideout as well as a rear slideout in the bedroom, each model offers floorplan flexibility with innovative galley designs and a beautiful new entertainment center with expansive 32-inch color TV on most floorplans.

Winnebago Industries continued its growth in the diesel pusher market as well. Since calendar 1998 through the most recent reported period ending calendar year to date through September, Winnebago Industries' percentage of the diesel retail market has grown by 111 percent from 4.5 percent in calendar 1998 to 9.5 percent year to date through September 2001.

The Winnebago Journey® series is Winnebago Industries' entry-level diesel pusher product. Three of the four Journey models are new for 2002 and all feature dual slideouts. Ranging in length from 32- to 36-

feet, the Journey is built on the 26,850-lb. GVWR Freightliner chassis with 275 hp Cummins engine and 5-speed MH 1000 Allison transmission.

Available in five models (four are new for 2002) ranging in length from 32- to 39-feet in length, the Journey DL® is built on the 26,850-lb. GVWR Freightliner chassis with 330 hp Caterpillar diesel engine, 6-speed Allison transmission, rear radiator and Jacobs Extarder exhaust brake. The 32TD model offers a 300 hp Cummins engine and 6-speed transmission.





2002 Winnebago Chieftain

The Itasca HorizonTM features four models in 32-foot and 39-foot lengths, three of which are new for 2002. All of the Horizon models feature both front slideout room extensions as well as rear bedroom slides. The Itasca Horizon models are also built on the Freightliner 26,850 lb. GVWR chassis with a 330 hp Caterpillar engine and 6-speed transmission. The 32TD model offers a 300 hp Cummins engine and 6-speed transmission.



2002 Itasca Horizon

Offering increased horsepower and GVWR in 2002, Winnebago Industries' premium diesel pusher Ultimate Advantage® line is now based on the 32,000-lb. GVWR Spartan chassis with a 350 hp Cummins diesel engine. The Ultimate Advantage is available in four models, three of which are new for 2002. The Ultimate Advantage features dual slides, a side radiator, independent front suspension, hydraulic leveling jacks and a Bi-Directional Isolator Relay DelayTM, which charges either battery when needed. Also in 2002, the trailer hitch was increased in towing capacity from 5,000 to 10,000 pounds.

Winnebago Industries' top-of-the-line Ultimate Freedom® is built on the 32,000 lb. GVWR Spartan Mountain Master GT chassis. Increased from 350 hp to 370 hp the Ultimate Freedom features a Cummins diesel engine, independent front suspension, side radiator and 6-speed Allison transmission. The Freedom also features the Bi-Directional Isolator Relay Delay. The Ultimate Freedom has two luxurious new floorplans for 2002, the 40JD and new 40WD. Both of these models feature a galley/sofa slideout in the front lounge area and unique rear chest of drawer slide in the

bedroom with a 19-inch color TV with remote mounted above for optimal viewing.

The 2002 Ultimate Advantage and Ultimate Freedom offer numerous new conveniences such as a remote doorbell, global positioning system, and the new SmartWheelTM steering wheel. This innovative steering wheel includes controls for the windshield wipers, ICC courtesy blink and cruise control.

Working with Spartan Custom Chassis, Winnebago Industries' designers utilize the Company's Ulti-BayTM chassis design for the Ultimate Advantage and Ultimate Freedom, providing major efficiencies in terms of material use and storage space utilization.

Spartan provides the front and rear sections of the chassis, while Winnebago Industries completes the mid-section structure of the chassis and body with tall, extremely spacious storage compartments in the area normally claimed by chassis rails. The Ulti-Bay design centralizes exterior storage and provides a tremendous increase in storage space - up to 203 cubic feet of exterior storage space is available. The Ulti-Bay design also provides a consistent location for important components such as the electrical and water service centers, generator, etc.

New Feature Advantages

Most 2002 models feature the new RV RadioTM. Designed by Winnebago Industries' engineers and the radio manufacturer exclusively for RV usage, the customized RV Radio features an AM/FM radio, cassette and CD, as well as weatherband so you can check the weather whenever and wherever you're traveling. The large knobs and easy to read display make this innovative cassette/CD/radio the first of its kind in the industry.





2002 Itasca Horizon with new dining table/computer desk.

A unique new dining table/computer desk is available for 2002 in the Winnebago Journey DL, Itasca Horizon, Ultimate Advantage and Ultimate Freedom models. The dining table easily extends to seat four people comfortably, while an adjacent cabinet provides additional storage for computer equipment or supplies.

Finally, there's an electric slideout that meets Winnebago Industries high quality standards. The DigiSync® dual-arm slide system from Kwikee® is new to select Company products for 2002. Designed exclusively for the Company with the help of Winnebago Industries' engineers, this revolutionary new concept in slideout room design is a dual arm slide system that digitally synchronizes both slideout arms as they smoothly extend and retract to automatically square up the slideout room. The Kwikee DigiSync Electric Slide is featured in the Winnebago Minnie and Itasca Spirit Class C motor homes and the new Winnebago Sightseer and Itasca Sunova Class A motor homes.

A rave success when introduced last year, the Rest EasyTM Multi-Position Lounge is now available on many of Winnebago Industries motor homes. Designed exclusively by Winnebago Industries, Rest Easy looks like a normal couch, but after pressing the electric switch, it turns into a cozy lounger with ottoman. Press the switch again, and presto - it's a comfortable bed. Variations of the Rest Easy are available in most Winnebago, Itasca and Ultimate models.



Corporate Hospitality Vehicle

Commercial and Specialty Vehicle Advantages

Winnebago Industries maintains a competitive advantage with over 30 years experience in the commercial and specialty vehicle business, manufacturing a broad range of offerings. Products sold by the Commercial Vehicle Division continue to be an important source of incremental sales for Winnebago Industries. Several models are offered that can be custom designed for a wide variety of applications including medical, dental, law enforcement, and computer training. An upscale, 40-foot "corporate hospitality" vehicle based on the Ultimate Freedom platform was also developed in fiscal 2001. This versatile unit was created to meet the hospitality needs of race teams, corporate sponsors or vendors. The floor plan design provides a conference room in the rear and a spacious lounge environment in the forward area. The Specialty Vehicle Department is responsible for the sale of ability-equipped motor homes that are custom built for individuals with special mobility needs. Abilityequipped motor homes can be outfitted with wider entrance doors, wheelchair lifts, roll-in showers, hand driving controls, and other equipment needed to make them wheel chair accessible.

OEM Advantages

Another competitive advantage, Winnebago Industries manufactures the majority of the parts used in its motor homes. This allows the Company to maintain strict quality standards, design parts to unique motor home needs and easily facilitate parts replacement for years to come. In addition, Winnebago

Industries is able to maximize its production capacity through the sale of original equipment manufacturing (OEM) components, while providing the added benefit of low cost component parts. Winnebago Industries generated revenues of \$24.3 million from the sale of original equipment manufacturing (OEM) components in fiscal 2001.

The largest portion of OEM revenues were generated by Winnebago Industries Creative Aluminum Products Company (CAPCO), which produces aluminum extrusion products, primarily for the RV and home building industries.

Marketing Advantages

Winnebago Industries also realizes a competitive advantage due to its strong brand name recognition. Winnebago Industries participated in several outstanding marketing opportunities in fiscal 2001. These opportunities continued to maximize our brand strength while further positioning us as the industry leader.

Winnebago Industries participated in two media tours sponsored by the Recreation Vehicle Industry Association (RVIA) during fiscal 2001. For their second season touring as RVIA spokespersons, Brad and Amy Herzog used a 2001 Winnebago Adventurer for their "Baby Makes Three...in an RV" tour. The tour

capitalized on Brad's recent national TV appearances and best-selling book *States of Mind*, which describes Brad and Amy's 11-month Steinbeck-like journey across America in their motor home. The addition of Luke, their 8-month old son, has also helped reinforce the ease and flexibility of RV travel for the whole family.

In his 10th consecutive year as RVIA spokesperson, David Woodworth used a 2001 Winnebago Journey DL for his "National RV History Tour." As a noted RV historian, David also towed an antique "Mae West" motor home behind the Journey DL to relate the long history of RV travel benefits.

Winnebago Industries also provided several motor homes during fiscal 2001 for "Biff Henderson's America" segments that appeared on the CBS "Late Show with David Letterman" TV show. We worked closely with RVIA, CBS and Letterman's staff to support these humorous Charles Kuralt-style segments.

"Jeopardy" and "The Wheel of Fortune" TV shows also utilize Winnebago Braves as their contestant search vehicles. In addition, Winnebago Industries motor homes continued to be offered as grand prizes for "The Wheel of Fortune".

In a spring promotion, some 1.8 million packages of Nabisco Mini Oreo bite size cookies appeared in grocery and convenience stores across the United



RV Historian David Woodworth with 2001 Winnebago Journey DL and 1931Mae West HouseCar.



States with a Winnebago Minnie 31C featured on both the front and back of the package. The 2001 Minnie was the Grand Prize for the motorsports theme promotion.

Also in fiscal 2001, the Nevada Commission on Tourism launched a campaign that will award up to five Winnebago Industries motor homes as grand prizes throughout the duration of the sweepstakes to the year 2003. The \$1 million campaign also prominently features a 2001 Adventurer in the promotional material.

This continued exposure in the media is a competitive advantage that is immeasurable in terms of continued brand recognition.

Sales and Service Support Advantages

Further competitive advantage is realized by Winnebago Industries' comprehensive sales and service support for our dealers and retail customers. The Company believes that providing quality product and service support to our dealers through hands-on training and support materials, such as our on-line WIN NET information system, will ensure that our retail customers are more satisfied; thus promoting long-term growth and profitability.

Winnebago Industries started its new "Peak Performer" product knowledge program in fiscal 2000 to encourage dealer sales staff to continue to build on their product knowledge. An additional "Best Product Knowledge" award program linked to this training program was started in fiscal 2001. The Best Product Knowledge awards honor the salespersons who have the best product knowledge of the features and benefits

of the Company's Winnebago, Itasca, Rialta and Ultimate motor homes. From the over one thou-

sand individuals in the Peak Performer program, one sales professional from each of the Company's 15 sales districts achieved the "Best Product Knowledge" status. These individuals were selected by their district sales managers based upon test results, training participation and application of product knowledge in their sales presentations. From the district winners, four ultimate "survivors" were then selected to compete in the final "Survivor" competition at Winnebago Industries' Dealer Days event in August, 2001.

Winnebago Industries also prides itself on providing what it believes to be the highest level of warranty, parts and service programs in the industry and conducts extensive service training. In the past few years, Winnebago Industries has implemented additional industry-leading programs like the 40 percent warranty parts mark up, TripSaver Emergency Warranty Parts Shipments, and the enhanced WIN NET data entry system.

To ensure that our sales and service programs are effective, we continually monitor our customer's satisfaction levels through surveys. From this data, Winnebago Industries has developed a Customer Satisfaction Index (CSI) that is used to shape our sales and service programs and to reward our most effective dealers. In 1986, Winnebago Industries initiated the first dealer recognition program within the RV industry. This "Circle of Excellence" Award recognized 139 dealers with this top honor for the 2001 model year, including six dealers who have achieved this exclusive status each year since the program was initiated 15 years ago, as well as 15 first-time winners.



Discussion of steel cab advantages during dealer product training session.



Winnebago Industries' service department personnel provide technical assistance to owners of the Company's motor homes during the annual WIT Grand National Rally held in Forest City, Iowa.

WIT Advantages

The Winnebago-Itasca Travelers (WIT) Club is very important to Winnebago Industries, particularly as club members have proven themselves to be extremely loyal, repeat buyers of the Company's products. The WIT Club enables the Company to stay connected with our motor home owners and provides added benefits to our owners as well. Caravans, rallies and tours held frequently throughout the year provide WIT Club members with a way to use their motor homes, remain active and keep in touch with their club-member friends. Winnebago Industries encourages its dealers to actively participate in local chapters by offering complimentary memberships to new purchasers and to host "Show & Tell" events on the dealership lots. The WIT Club also provides member benefits such as a monthly magazine, professional trip routing, purchasing and service discounts, mail forwarding and various types of insurance.

Quality Advantages

Quality is also a competitive advantage for Winnebago Industries. The Company was pleased to again receive the Quality Circle Award from the Recreation Vehicle Dealers' Association (RVDA). Quality Circle status is the result of outstanding ratings on the RVDA's annual Dealer Satisfaction Index survey. Winnebago Industries was one of the two motor

home manufacturers and the only company among the six largest motor home manufacturers to receive the Quality Circle Award. Winnebago Industries was also the only major motor home manufacturer to have won this award each year since it was instituted six years ago.



Quality Circle Award

Winnebago Industries Chairman, CEO and President Bruce Hertzke (second from right) and Winnebago Industries Vice President of Sales and Marketing Jim Jaskoviak (right) proudly accept the Quality Circle Award from RVDA President Mike Molino (left) and former RVDA Chairman of the Board Ernie Friesen (second from left) at the Company's display during the 2000 National RV Trade Show in Louisville, KY.

Additional programs continue to be a tremendous benefit to Winnebago Industries and the quality of our products as well. The Cost Savings Suggestion Program rewards employees for suggesting improvements to the Company's motor homes or internal processes that result in cost and/or time savings. Also, Action Teams have been developed to maximize efficiencies in our manufacturing system. The continued implementation of new technology is also allowing Winnebago Industries to continually improve quality, while increasing its production capacities.

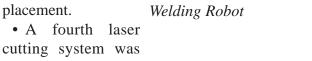
Technology Advantages

Winnebago Industries believes that it is the most technologically advanced RV manufacturer in the industry and remains on the cutting edge in terms of computerized equipment at all of its facilities. An additional \$9.1 million was spent on capital expenditures in fiscal 2001 to upgrade manufacturing equipment and expand manufacturing capabilities in order to increase productivity and improve the quality of Winnebago Industries products. The new manufacturing technology installed in fiscal 2001 includes:



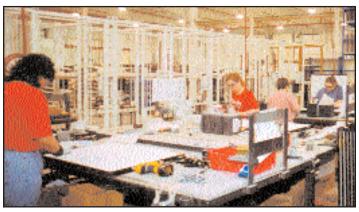
Slideout room lowered for installation from new mezzanine.

- A new mezzanine was constructed over the assembly lines at the end of our main motor home manufacturing facility in order to expand the manufacturing capacity of slideout rooms.
- A new material handling system was installed in Winnebago Industries' main motor home manufacturing facility in order to facilitate the transfer of components by conveyer to drop points on each assembly line.
- A welding robot was installed for the welding of components for parts assemblies.
- A windshield manipulator was installed to assist with windshield placement.



- installed in the Company's Metal Stamping Division.
 A new CNC router was installed in the Company's Charles City Hardwoods Division.
- The Plastics Division installed their first CNC router to route several different sizes, shapes and types

of plastic components. (Winnebago Industries now has a total of 14 CNC routers and mills throughout the corporation.)



Compartment door production in Hampton facility.

- A compartment door manufacturing cell was added to the Company's Hampton facility, now building approximately 80 percent of the Company's compartment doors.
- A new heat plenum roll former was installed to form aluminum heat runs for the Company's motor homes.
- New low pressure RTM (resin transfer molding) device was installed in the Company's Hampton facility. This new device allows Winnebago Industries to manufacture fiberglass in a closed mold environment for improved surface quality and material thickness, as well as lower air emissions.
- The ceramic floor installation area was expanded, enabling Winnebago Industries' capacity for installation in the Company's most luxurious motor homes to increase from two to 10 motor homes per day.
- The sidewall laser projection system was replaced in the Company's main motor home complex. This system is used for placement of steel within the motor homes' sidewalls to enable secure installation of cabinets and appliances.

Winnebago Industries' employees have worked extremely hard to successfully develop the Company's many competitive advantages. With the country's positive demographics trends and in spite of the current economic slowdown, Winnebago Industries believes it has the competitive advantages necessary to deliver the best results for its shareholders and continue to lead the RV industry as the industry faces demographic growth for the next 30 years.



Motor Home Product Classification



Class A Motor Homes

These are conventional motor homes constructed directly on medium-duty truck chassis which include the engine and drivetrain components. The living area and the driver's compartment are designed and produced by Winnebago Industries. Class A motor homes from Winnebago Industries include: Winnebago Sightseer, Brave, Adventurer, Chieftain, Journey and Journey DL; Itasca Sunova, Sunrise, Suncruiser, Sunflyer and Horizon; and Ultimate Advantage and Ultimate Freedom.



Class B Van Campers

These are panel-type trucks to which sleeping, kitchen, and/or toilet facilities are added. These models also have a top extension to provide more headroom. Winnebago Industries converts the EuroVan Camper, which is distributed by Volkswagen of America and Volkswagen of Canada.



Class C Motor Homes (Mini)

These are mini motor homes built on a van-type chassis onto which manufacturers construct a living area with access to the driver's compartment. Class C motor homes from Winnebago Industries include: Winnebago Vista, Minnie and Minnie Winnie; Itasca Sunstar, Spirit and Sundancer; and Rialta.



Motor Home Family Tree

Winnebago Industries manufactures four brands of Class A and C motor homes. Listed below are the brand names and model designations of the Company's 2002 product line.



- Vista
- Minnie
- Minnie Winnie
- Sightseer
- Brave
- Adventurer
- Chieftain
- Journey/Journey DL



- Sunstar
- Spirit
- Sundancer
- Sunova
- Sunrise
- Suncruiser
- Sunflyer
- Horizon



• Pialta

ULTIMATE

- Ultimate Advantage
- Ultimate Freedom



Management's Discussion and Analysis of Financial Condition and Results of Operations

FORWARD LOOKING INFORMATION

Certain of the matters discussed in this Annual Report are "forward looking statements" as defined in the Private Securities Litigation Reform Act of 1995, which involve risks and uncertainties, including, but not limited to, reactions to actual or threatened terrorist attacks, availability and price of fuel, a significant increase in interest rates, a further slowdown in the economy, availability of chassis, slower than anticipated sales of new or existing products, new product introductions by competitors, collections of dealer receivables and other factors which may be disclosed throughout this Annual Report. Any forecasts and projections in this report are "forward looking statements," and are based on management's current expectations of the Company's near-term results, based on current information available pertaining to the Company, including the aforementioned risk factors; actual results could differ materially.

GENERAL

The primary use of recreation vehicles (RVs) for leisure travel and outdoor recreation has historically led to a peak retail selling season concentrated in the spring and summer months. The Company's sales of RVs are generally influenced by this pattern in retail sales, but can also be affected by the level of dealer inventory. The Company's products are generally manufactured against orders from the Company's deal-

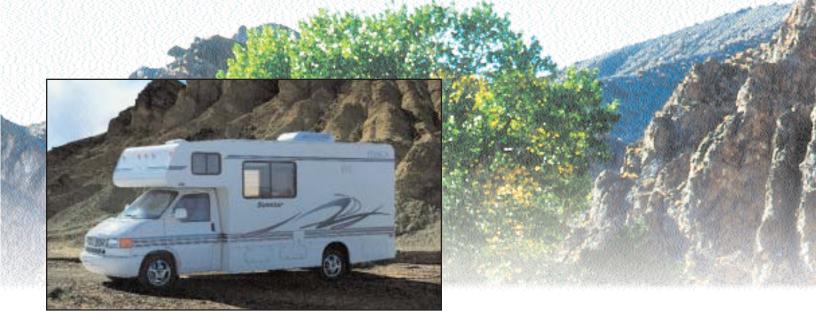
ers and from time to time to build inventory to satisfy the peak selling season.

RESULTS OF OPERATIONS

Fiscal 2001 Compared to Fiscal 2000

Net revenues for recreation vehicles and other manufactured products were \$677,593,000 for fiscal 2001, a decrease of \$71,881,000, or 9.6 percent, from fiscal 2000. Motor home shipments (Class A and C) during fiscal 2001 were 9,076 units, a decrease of 1,440 units, or 13.7 percent, compared to fiscal 2000. The percentage decrease in net revenues was less than the percentage decrease in motor home unit sales because the Company's fiscal 2001 sales, as a percentage of total units sales, contained relatively more higher-priced units with slideout features as well as diesel powered Class A vehicles. The Company's net revenues during fiscal 2001 continued to reflect the decline in consumer confidence levels and a slowdown in the economy. The Company's performance within the RV industry in fiscal 2001 is a result of the excellent acceptance of its new products, solid performance of its dealer partners, brand recognition and strong quality reputation.

Net revenues for dealer financing at Winnebago Acceptance Corporation (WAC) were \$4,241,000 for fiscal 2001, an increase of \$333,000 or 8.5 percent from fiscal 2000. Increased revenues for dealer financing reflect an increase in dealer receivable balances and to a lesser extent, an increase in interest rates



charged when comparing fiscal 2001 to fiscal 2000.

Cost of manufactured products, as a percent of manufactured product revenues, was 86.7 percent for fiscal 2001, compared to 85.5 percent for fiscal 2000. The Company's lower volume of production and sales of motor homes contributed to the reduced margins for fiscal 2001.

Selling expenses increased by \$305,000 to \$25,423,000 comparing fiscal 2001 to fiscal 2000 and increased as a percentage of net revenues to 3.7 percent from 3.3 percent. The increases in dollars and percentage can be attributed primarily to increases in the Company's promotional programs. Decreased sales volume, during fiscal 2001 also contributed to the increase in percentage.

General and administrative expenses decreased by \$3,515,000 to \$13,607,000 and to 2.0 percent of net revenues from 2.3 percent when comparing fiscal 2001 to fiscal 2000. Lower payments for employee incentive programs and reduced product liability costs were the primary reasons for the decreases in both dollars and percentages.

For fiscal 2001, the Company had net financial income of \$3,754,000 compared to net financial income of \$3,338,000 during fiscal 2000. During 2001, the Company recorded \$3,731,000 of net interest and dividend income and gains of \$23,000 in foreign currency transactions. During fiscal 2000, the Company recorded \$3,280,000 of net interest and dividend income and gains of \$58,000 in foreign currency transactions. The increase in interest and dividend income when comparing the two periods was due primarily to larger cash balances available for investing during fiscal 2001.

The effective income tax rate decreased from 34.6

percent in fiscal 2000 to 26.1 percent in fiscal 2001. The primary reason for the decrease was due to the Company realizing certain tax benefits during fiscal 2001 which had not been recorded previously due to the uncertainty of realization.

For fiscal 2001, the Company had income before cumulative effect of a change in accounting principle (Staff Accounting Bulletin [SAB] No. 101) of \$43,754,000, or \$2.08 per diluted share. The comparable results for fiscal 2000 was net income of \$48,399,000, or \$2.20 per diluted share.

The Company adopted SAB No. 101 at the beginning of fiscal 2001. SAB No. 101 which was issued by the Securities and Exchange Commission (SEC) in December 1999 sets forth the views of the SEC concerning revenue recognition. As a result of SAB No. 101, the Company began recording revenue upon the dealers' receipt of products rather than upon shipment by the Company. Adoption of SAB No. 101 during fiscal 2001 resulted in a decrease in the Company's net income of \$1,050,000, or \$.05 per diluted share.

For fiscal 2001, the Company had net income of \$42,704,000, or \$2.03 per diluted share compared to fiscal 2000's net income of \$48,399,000, or \$2.20 per diluted share.

Fiscal 2000 Compared to Fiscal 1999

Net revenues for manufactured products were \$749,474,000 for fiscal 2000, an increase of \$75,458,000, or 11.2 percent, from fiscal 1999. Motor home shipments (Class A and C) during fiscal 2000 were 10,516 units, an increase of 240 units, or 2.3 percent, compared to fiscal 1999. Increased revenues reflected the Company's efforts to provide the market with more higher-priced units with slideout features as



well as diesel-powered Class A vehicles.

Net revenues for dealer financing at WAC were \$3,908,000 for fiscal 2000, an increase of \$913,000 or 30.5 percent from fiscal 1999. Increased revenues for dealer financing reflected an increase in dealer receivable balances and to a lesser extent, an increase in interest rates charged when comparing fiscal 2000 to fiscal 1999.

Cost of manufactured products, as a percent of manufactured product revenues, was 85.5 percent for fiscal 2000, compared to 85.3 percent for fiscal 1999. Increases in the Company's discount programs during fiscal 2000 contributed to the reduced margins.

Selling expenses increased by \$797,000 to \$25,118,000 comparing fiscal 2000 to fiscal 1999 but decreased as a percentage of net revenues to 3.3 percent from 3.6 percent. The increase in dollars can be attributed primarily to increases in advertising costs and in the Company's promotional programs. Increased sales volume, during fiscal 2000 contributed to the decrease in percentage.

General and administrative expenses increased by \$3,017,000 to \$17,122,000 and to 2.3 percent of net revenues from 2.1 percent when comparing fiscal 2000 to fiscal 1999. Increases in insurance and legal costs during fiscal 2000 were the primary reasons for the increases in both dollars and percentages. A portion of the increase between the two periods was the result of expenses for fiscal 1999 being reduced due to monies the Company received and recorded on a previously fully reserved receivable.

For fiscal 2000, the Company had net financial income of \$3,338,000 compared to net financial income of \$2,627,000 during fiscal 1999. During fiscal 2000, the Company recorded \$3,280,000 of net

interest and dividend income and gains of \$58,000 in foreign currency transactions. During fiscal 1999, the Company recorded \$2,615,000 of net interest and dividend income and gains of \$12,000 in foreign currency transactions. The increase in interest and dividend income when comparing the two periods was due primarily to higher rates of returns earned on available invested cash and larger cash balances during fiscal 2000.

The effective income tax rate increased from 33.6 percent in fiscal 1999 to 34.6 percent in fiscal 2000. The primary reason for the increase was due to increased state income taxes.

For fiscal 2000, the Company had net income of \$48,399,000, or \$2.20 per diluted share, compared to fiscal 1999's net income of \$44,260,000, or \$1.96 per diluted share.

ANALYSIS OF FINANCIAL CONDITION, LIQUIDITY AND RESOURCES

The Company generally meets its working capital, capital equipment and cash requirements with funds generated from operations.

At August 25, 2001, working capital was \$174,248,000, an increase of \$30,974,000 from the amount at August 26, 2000. Cash provided by operations was \$73,411,000, \$51,412,000 and \$25,004,000 during fiscal years ended August 25, 2001, August 26, 2000 and August 28, 1999, respectively. Operating cash flows were provided in fiscal 2001 primarily by income generated from operations as well as a decrease in working capital components. Cash flows used by



investing activities were \$19,717,000, \$25,255,000 and \$20,185,000 in fiscal 2001, 2000 and 1999, respectively. Cash flows used by investing activities primarily include increases in dealer receivables and investments in capital expenditures. Capital expenditures were \$9,089,000 in fiscal 2001, \$14,548,000 in fiscal 2000 and \$11,577,000 in fiscal 1999. Net cash used by financing activities was \$11,358,000 in fiscal 2001, \$22,874,000 in fiscal 2000 and \$11,399,000 in fiscal 1999. Cash used by financing activities in fiscal 2001, 2000 and 1999 was primarily to repurchase shares of the Company's common stock at a cost of \$10,686,000, \$19,726,000 and \$8,975,000, respectively. (See Consolidated Statements of Cash Flows.)

The Company's sources of liquidity consisted principally of cash and cash equivalents in the amount of \$93,779,000 at August 25, 2001 compared to \$51,443,000 at August 26, 2000.

On October 19, 2000, the Company entered into an unsecured Credit Agreement with Wells Fargo Bank Iowa, National Association. The Credit Agreement provides the Company with a line of credit of \$20,000,000 until January 31, 2002. The Company did not borrow under the line of credit with Wells Fargo Bank during fiscal 2001. (See Note 4 to the Company's 2001 Consolidated Financial Statements).

Principal expected demands at August 25, 2001 on the Company's liquid assets for fiscal 2002 include capital expenditures of approximately \$14,800,000 and payments of cash dividends. On March 14, 2001, the Board of Directors authorized the repurchase of outstanding shares of the Company's common stock, depending on market conditions, for an aggregate purchase price of up to \$15,000,000. As of October 3, 2001, 218,000 shares had been repurchased for an

aggregate consideration of approximately \$4,491,000 under this authorization.

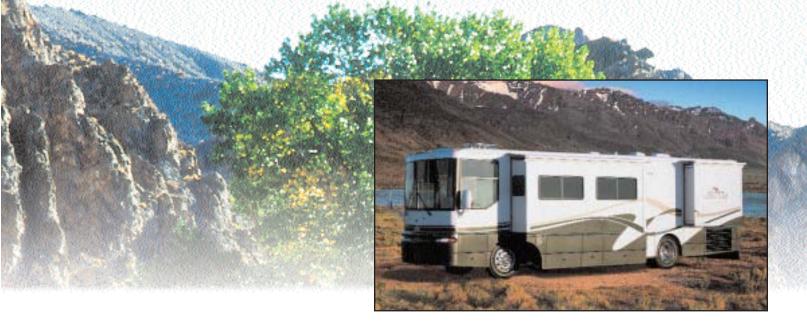
Management currently expects its cash on hand and funds from operations to be sufficient to cover both short-term and long-term operating requirements.

NEW ACCOUNTING STANDARDS

On August 27, 2000, the Company adopted Statement of Financial Accounting Standard (SFAS) No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended by SFAS No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities." SFAS No. 133 establishes accounting and reporting standards for derivative instruments and for hedging activities. It requires that all derivatives, including those embedded in other contracts, be recognized as either assets or liabilities and that those financial instruments be measured at fair value. The accounting for changes in the fair value of derivatives depends on their intended use and designation.

All contracts that contain provisions meeting the definition of a derivative also meet the requirements of, and have been designated as, normal purchases or sales. The Company's policy is not to enter into contracts with terms that cannot be designated as normal purchases or sales. The adoption of SFAS No. 133 on August 27, 2000, resulted in no transition adjustment.

On August 27, 2000, the Company adopted the SEC's SAB No. 101, "Revenue Recognition in Financial Statements," which the SEC staff issued in



December 1999. SAB No. 101 sets forth the SEC's views concerning revenue recognition. As a result of SAB No. 101 the Company began recording revenue upon receipt of products by Winnebago Industries dealers rather than upon shipment by the Company. This change in revenue recognition required a non-cash charge to income in the Company's first quarter 2001 results, which reflects the cumulative effect of the prior year's results due to the application of SAB No. 101.

all accepted purchase orders from dealers shippable within the next six months. Orders in backlog can be canceled or postponed at the option of the purchaser at any time without penalty and, therefore, backlog may not necessarily be a measure of future sales.

IMPACT OF INFLATION

Historically, the impact of inflation on the Company's operations has not been significantly detrimental, as the Company has usually been able to adjust its prices to reflect the inflationary impact on the cost of manufacturing its products. The inability of the Company to successfully offset increases in manufacturing costs could have a material adverse effect on the Company's results of operations.

COMPANY OUTLOOK

Due to the September 11 tragedy and the current economic environment, the Company is cautious about the next few quarters. Long-term, demographics are in the Company's favor as its target market of consumers age 50 and older is expected to increase for the next 30 years. Order backlog for the Company's Class A and Class C motor homes was approximately 1,600 orders at August 25, 2001, approximately 1,300 orders at August 26, 2000 and approximately 2,700 orders at August 28, 1999. The Company includes in its backlog

Consolidated Balance Sheets

(dollars in thousands)	August 25, 2001	August 26, 2000
Assets		
Current assets:		
Cash and cash equivalents	\$ 93,779	\$ 51,443
Receivables, less allowance for doubtful accounts (\$244 and \$1,168, respectively)	20,183	32,045
Dealer financing receivables, less allowance for doubtful accounts (\$117 and \$27, respectively)	40,263	32,696
Inventories	79,815	85,707
Prepaid expenses	3,604	3,952
Deferred income taxes	6,723	7,675
Total current assets	244,367	213,518
Property and equipment, at cost:		
Land	1,029	1,138
Buildings	45,992	45,219
Machinery and equipment	82,182	78,099
Transportation equipment	5,482	5,414
	134,685	129,870
Less accumulated depreciation	88,149	84,415
Total property and equipment, net	46,536	45,455
Investment in life insurance	22,223	21,028
Deferred income taxes	21,495	19,044
Other assets	7,412	8,050
Total assets	\$ 342,033	\$ 307,095

See notes to consolidated financial statements.

(dollars in thousands)	August 25, 2001	August 26, 2000
Liabilities and Stockholders' Equity		,
Current liabilities:		
Accounts payable, trade	\$ 30,789	\$ 26,212
Income taxes payable	4,938	8,790
Accrued expenses: Accrued compensation	13,730	13,924
Product warranties	8,072	8,114
Insurance	4,567	5,384
Promotional	3,181	3,145
Other	4,842	4,675
Total current liabilities	70,119	70,244
Postretirement health care and deferred compensation benefits	64,450	61,942
Contingent liabilities and commitments		
Stockholders' equity: Capital stock common, par value \$.50; authorized 60,000,000 shares, issued 25,886,000 and		
25,878,000 shares, respectively	12,943	12,939
Additional paid-in capital	22,261	21,994
Reinvested earnings	234,139	195,556
	269,343	230,489
Less treasury stock, at cost	61,879	55,580
Total stockholders' equity	207,464	174,909
Total liabilities and stockholders' equity	\$ 342,033	\$ 307,095

Consolidated Statements of Income

Consolidated State			
(in thousands, except per share data)	August 25, 2001	Year Ended August 26, 2000	August 28, 1999
Revenues:			
Manufactured products	\$ 677,593	\$ 749,474	\$ 674,016
Dealer financing	4,241	3,908	2,995
Total net revenues	681,834	753,382	677,011
Costs and expenses:			
Cost of manufactured products	587,330	640,488	574,603
Selling	25,423	25,118	24,321
General and administrative	13,607	17,122	14,105
Total costs and expenses	626,360	682,728	613,029
Operating income	55,474	70,654	63,982
Financial income	3,754	3,338	2,627
Income before income taxes	59,228	73,992	66,609
Provision for taxes	15,474	25,593	22,349
Income before cumulative effect of change in accounting principle	43,754	48,399	44,260
Cumulative effect of change in accounting principle, net of taxes	(1,050)		
Net income	\$ 42,704	\$ 48,399	\$ 44,260
Earnings per common share (basic): Income before cumulative effect of change in accounting principle Cumulative effect of change in	\$ 2.11	\$ 2.23	\$ 1.99
accounting principle	(.05)		
Income per share (basic)	\$ 2.06	\$ 2.23	\$ 1.99
Earnings per common share (diluted): Income before cumulative effect of change	¢ 2.00	\$ 2.20	¢ 1.06
in accounting principle Cumulative effect of change in accounting	\$ 2.08	\$ 2.20	\$ 1.96
principle	(.05)		e 1.05
Income per share (diluted)	\$ 2.03	\$ 2.20	\$ 1.96
Weighted average shares of common stock outstanding:	20.727	21 600	22 202
Basic	20,735	21,680	22,209
Diluted	21,040	22,011	22,537

See notes to consolidated financial statements

Consolidated Statements of Cash Flows

		Year Ended	
(in thousands)	August 25, 2001	August 26, 2000	August 28, 1999
Cash flows from operating activities	2001	2000	1///
Net income	\$ 42,704	\$ 48,399	\$ 44,260
Adjustments to reconcile net income to			
net cash from operating activities:	7 290	6 622	5 740
Depreciation and amortization Loss on disposal of property, leases and other assets	7,380 325	6,622 350	5,748 82
Provision (credit) for doubtful receivables	34	203	(1,049)
Tax benefit of stock options	1,209	203	(1,047)
Tax benefit of stock options	1,20)		
Change in assets and liabilities:			
Decrease (increase) in receivables and other assets	12,344	702	(11,740)
Decrease (increase) in inventories	5,892	1,324	(31,598)
Increase (decrease) in accounts payable			
and accrued expenses	3,727	(8,306)	19,781
(Decrease) increase in income taxes payable	(3,852)	180	(2,422)
Increase in deferred income taxes	(1,499)	(2,674)	(2,659)
Increase in postretirement benefit	5,147	4,612	4,601
Net cash provided by operating activities	73,411	51,412	25,004
Cash flows from investing activities:	(0,000)	(14.540)	(11 577)
Purchases of property and equipment Proceeds from sale of property and equipment	(9,089) 338	(14,548) 531	(11,577) 355
Investments in dealer receivables	(114,907)		(91,386)
Collections of dealer receivables	107,261	95,061	79,611
Investments in other assets	(3,320)	(3,724)	(2,962)
Proceeds from other assets	(5,520)	550	5,774
110000 do 110111 0 01101			
Net cash used by investing activities	(19,717)	(25,255)	(20,185)
Cash flows from financing activities and capital transactions:			
Payments for purchase of common stock	(10,686)	(19,726)	(8,975)
Payments of cash dividends	(4,121)	(4,324)	(4,443)
Proceeds from issuance of common	(1,121)	(1,321)	(1,113)
and treasury stock	3,449	1,176	2,019
Not each used by financing activities and			
Net cash used by financing activities and	(11.250)	(22.974)	(11.200)
capital transactions	(11,358)	(22,874)	(11,399)
Net increase (decrease) in cash and cash equivalents	42,336	3,283	(6,580)
Cash and cash equivalents at beginning of year	51,443	48,160	54,740
Cash and cash equivalents at end of year	\$ 93,779	\$ 51,443	\$ 48,160
See notes to consolidated financial statements.			

Consolidated Statements of Changes in Stockholders' Equity

	~	a.	Additional			a. •
(amounts in thousands	Commor			Reinvested	Treasur	
except per share data)	Number	Amount	Capital	Income	Number	Amount
Balance, August 29, 1998	25,865	\$ 12,932	\$ 22,507	\$ 111,665	3,052	\$ 30,581
Proceeds from the sale of common						
stock to employees	9	5	(600)		(254)	(2,614)
Payments for purchase of common stock					777	8,975
Cash dividends on common stock - \$.20 per share				(4,443)		
Net income				44,260		
Balance, August 28, 1999	25,874	12,937	21,907	151,482	3,575	36,942
Proceeds from the sale of common stock to employees	4	2	87		(98)	(1,088)
Payments for purchase of common stock					1,127	19,726
Cash dividends on common stock - \$.20 per share				(4,325)		
Net income				48,399		
Balance, August 26, 2000	25,878	12,939	21,994	195,556	4,604	55,580
Proceeds from the sale of common stock to employees	8	4	267		(364)	(4,387)
Payments for purchase of common stock					883	10,686
Cash dividends on common stock - \$.20 per share				(4,121)		
Net income				42,704		
Balance, August 25, 2001	25,886	\$12,943	\$22,261	\$234,139	5,123	\$61,879

See notes to consolidated financial statements.



Notes to Consolidated Financial Statements

Note 1: Nature of Business and Significant Accounting Policies

The Company's operations are conducted predominantly in two industry segments: the manufacture and sale of recreation vehicles and other manufactured products, and floor plan financing for selected Winnebago, Itasca, Rialta, and Ultimate dealers. The recreation vehicle market is highly competitive, both as to price and quality of the product. The Company believes its principal marketing advantages are its brand name recognition, the quality of its products, its dealer organization, its warranty and service capability and its marketing techniques. The Company also believes that its prices are competitive with the competitions' units of comparable size and quality.

Principles of Consolidation. The consolidated financial statements include the parent company and subsidiary companies. All material intercompany balances and transactions with subsidiaries have been eliminated.

Statements of Cash Flows. For purposes of these statements, cash equivalents primarily consisted of commercial paper, tax exempt money market preferreds and variable rate auction preferred stock with an original maturity of three months or less. For cash equivalents, the carrying amount is a reasonable estimate of fair value.

Fiscal Period. The Company follows a 52/53 week fiscal year period. The financial statements presented are all 52 week periods.

Revenue Recognition. The Company adopted SAB 101, "Revenue Recognition," as of the beginning of fiscal 2001. This new accounting principle requires

the Company to recognize revenue upon delivery of products to the dealer, which is when title passes, instead of when shipped by the Company. Interest income from dealer floor plan receivables is recorded on the accrual basis in accordance with the terms of the loan agreements.

Shipping Revenues and Expenses. Shipping revenues for products shipped are included within sales, while shipping expenses are included within cost of goods sold, in accordance with Emerging Issues Task Force No. 00-10, Accounting for Shipping and Handling Fees and Costs (EITF 00-10). Shipping revenue and expense was previously reported as a net amount within selling expenses. Prior period revenues and expenses have been reclassified to revenues and cost of goods sold, which had no effect on previously reported net income.

Inventories. Inventories are valued at the lower of cost or market, with cost being determined by using the last-in, first-out (LIFO) method and market defined as net realizable value.

Property and Equipment. Depreciation of property and equipment is computed using the straight-line method on the cost of the assets, less allowance for salvage value where appropriate, at rates based upon their estimated service lives as follows:

Asset Class	Asset Life
Buildings	10-30 yrs.
Machinery and Equipment	3-10 yrs.
Transportation Equipment	3-6 yrs.

Management periodically reviews the carrying values of long-lived assets for impairment whenever events or



changes in circumstances indicate that the carrying value may not be recoverable. In performing the review for recoverability, management estimates the nondiscounted future cash flows expected to result from the use of the asset and its eventual disposition.

Provision for Warranty Claims. Estimated warranty costs are provided at the time of sale of the warranted products. Estimates of future warranty costs are based on prior experience and known current events.

Income Taxes. The Company accounts for income taxes under SFAS No. 109, "Accounting for Income Taxes." This Statement requires recognition of deferred assets and liabilities for the expected future tax consequences of events that have been included in the financial statements or tax returns. Under this method, deferred tax assets and liabilities are determined based on the differences between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect for the years in which the differences are expected to reverse.

Derivative Instruments and Hedging Activities. All contracts that contain provisions meeting the definition of a derivative also meet the requirements of, and have been designated as, normal purchases or sales. The Company's policy is to not enter into contracts with terms that cannot be designated as normal purchases or sales.

Allowance for Doubtful Accounts. The allowance for doubtful accounts is based on previous loss experience. Additional amounts are provided through charges to income as management believes necessary after evaluation of receivables and current economic conditions. Amounts which are considered to be uncollectible are charged off and recoveries of amounts previously charged off are credited to the allowance upon recovery.

Research and Development. Research and development expenditures are expensed as incurred. Development activities generally relate to creating new products and improving or creating variations of existing products, to meet new applications. During fiscal 2001, 2000 and 1999, the Company spent approximately \$2,121,000, \$2,293,000 and \$1,978,000, respectively, on research and development activities.

Income Per Common Share. Basic income per common share is computed by dividing net income by the weighted average common shares outstanding during the period.

Diluted income per common share is computed by dividing net income by the weighted average common shares outstanding plus the incremental shares that would have been outstanding upon the assumed exercise of dilutive stock options (See Note 13).

Fair Value Disclosures of Financial Instruments. All financial instruments are carried at amounts believed to approximate fair value.

Use of Estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Reclassifications. Certain prior year information has been reclassified to conform to the current year presentation. This reclassification had no affect on net income or stockholders' equity as previously reported.



Note 2: Dealer Financing Receivables

Dealer floor plan receivables are collateralized by recreation vehicles and are due upon the dealer's sale of the vehicle, with the entire balance generally due at the end of one year. At August 25, 2001 and August 26, 2000, the Company had a concentration of credit risks whereby \$39,243,000 and \$32,565,000, respectively, of dealer financing receivables were due from one dealer.

Note 3: InventoriesInventories consist of the following:

	August 25,	August 26,
(dollars in thousands)	2001	2000
Finished goods	\$ 36,930	\$ 28,286
Work-in-process	21,725	19,577
Raw materials	44,232	59,674
	102,887	107,537
LIFO reserve	23,072	21,830
	\$ 79,815	\$ 85,707

The above value of inventories, before reduction for the LIFO reserve, approximates replacement cost at the respective dates.

Note 4: Notes Payable

Short-term lines of credit and related borrowings outstanding at fiscal year-end are as follows:

	A	ugust 25,	August 26,		
(dollars in thousands)		2001		2000	
Available Credit Lines	\$	20,000	\$	30,000	
Outstanding					
Interest Rate		4.52%		10.0%	

During the first quarter of fiscal 2001, the Company terminated a financing and security agreement with Bank of America Specialty Group (formerly Nations Bank Specialty Lending Unit). On October 19, 2000, the Company entered into an unsecured Credit Agreement with Wells Fargo Bank Iowa, National

Association. The Credit Agreement provides the Company with a line of credit of \$20,000,000 until January 31, 2002, at an interest rate of either (1) a variable rate per annum of one percent below the Bank's prime rate in effect from time to time or (2) a fixed rate per annum determined by the Bank to be one percent above LIBOR, as selected by the Company in accordance with the Credit Agreement. The Credit Agreement contains covenants that, among other matters, impose certain limitations on mergers, transfers of assets and encumbering or otherwise pledging the In addition, the Company is Company's assets. required to satisfy certain financial covenants and tests relating to tangible net worth, total liabilities and current ratio which the Company was in compliance with at August 25, 2001. There were no outstanding borrowings under the Financing and Security Agreement and/or the Credit Agreement during fiscal 2001 or fiscal 2000.

Note 5: Employee Retirement Plans

The Company has a qualified profit sharing and contributory 401(k) plan for eligible employees. The plan provides for contributions by the Company in such amounts as the Board of Directors may determine. Contributions to the plan in cash for fiscal 2001, 2000 and 1999 were \$2,283,000, \$2,685,000 and \$2,391,000, respectively.

The Company also has a non-qualified deferred compensation program which permits key employees to annually elect (via individual contracts) to defer a portion of their compensation until their retirement. The retirement benefit to be provided is based upon the amount of compensation deferred and the age of the individual at the time of the contracted deferral. An individual generally vests at the later of age 55 and five years of service since the deferral was made. For deferrals prior to December 1992, vesting occurs at the later of age 55 and five years of service from first



deferral or 20 years of service. Deferred compensation expense was \$1,659,000, \$1,645,000 and \$1,923,000, in fiscal 2001, 2000 and 1999, respectively. Total deferred compensation liabilities were \$24,646,000 and \$26,192,000 at August 25, 2001 and August 26, 2000, respectively.

To assist in funding the deferred compensation liability, the Company has invested in corporate-owned life insurance policies. The cash surrender value of these policies (net of borrowings of \$13,637,000 and \$11,640,000 at August 25, 2001 and August 26, 2000, respectively) are presented as assets of the Company in the accompanying balance sheets.

The Company provides certain health care and other benefits for retired employees who have fulfilled eligibility requirements at age 55 with 15 years of continuous service. Retirees are required to pay a monthly premium for medical coverage based on years of service at retirement and then current age. The Company's postretirement health care plan currently is not funded. The status of the plan is as follows:

	August 25, August 26					
(dollars in thousands)		2001		2000		
Change in benefit obligation:						
Benefit obligation,						
beginning of year	\$	36,925	\$	28,045		
Service cost		1,955		1,714		
Interest cost		2,750		1,953		
Net benefits paid		(587)		(475)		
Plan amendment		(1,089)				
Actuarial loss		1,225		5,688		
Benefit obligation,						
end of year	\$	41,179	\$	36,925		
Funded status -						
benefit obligation	\$	41,179	\$	36,925		
Unrecognized net						
actuarial loss		(2,777)		(1,537)		
Unrecognized prior						
service cost		1,402		362		
Accrued benefit cost	\$	39,804	\$	35,750		

The discount rate used in determining the accumulated postretirement benefit obligation was 7.0 percent at August 25, 2001 and 7.5 percent at August 26, 2000. The average assumed health care cost trend rate used in measuring the accumulated postretirement benefit obligations as of August 25, 2001 was 9.6 percent, decreasing each successive year until it reaches 5.3 percent in 2022 after which it remains constant.

Net postretirement benefit expense for the fiscal years ended August 25, 2001, August 26, 2000 and August 28, 1999 consisted of the following components:



(dollars in thousands)	A	o ,		aug. 26, 2000	A	aug. 28, 1999
Components of net						
periodic benefit						
cost:						
Service cost	\$	1,955	\$	1,714	\$	1,880
Interest cost		2,750		1,953		1,834
Net amortization						
and deferral		(65)		(129)		(48)
Net periodic						
benefit cost	\$	4,640	\$	3,538	\$	3,666

Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plans. A one percentage point change in assumed health care cost trend rates would have the following effects:

		One		One
]	Percentage	1	Percentage
		Point		Point
(dollars in thousands)		Increase		Decrease
Effect on total of service				
and interest cost				
components	\$	1,325	\$	(979)
Effect on postretirement				
benefit obligation	\$	10,034	\$	(7,576)

Note 6: Contingent Liabilities and Commitments

It is customary practice for companies in the recreation vehicle industry to enter into repurchase agreements with lending institutions which have provided wholesale floor plan financing to dealers. Most dealers are financed on a "floor plan" basis under which a bank or finance company lends the dealer all, or substantially all, of the purchase price, collateralized by a lien upon, or title to, the merchandise purchased. Upon request of a lending institution financing a dealer's purchases of the Company's products, and after completion of a credit investigation of the dealer involved, the Company will execute a repurchase agreement. These

agreements provide that, in the event of default by the dealer on the agreement to pay the lending institution, the Company will repurchase the financed merchandise. The agreements provide that the Company's liability will not exceed 100 percent of the dealer invoice and provide for periodic liability reductions based on the time since the date of the original invoice. The Company's contingent obligations under these repurchase agreements are reduced by the proceeds received upon the sale of any repurchased unit. The Company's contingent liability on all repurchase agreements was approximately \$216,784,000 and \$219,873,000 at August 25, 2001 and August 26, 2000. The Company's losses under repurchase agreements were approximately \$197,000, \$282,000, and \$55,000 during fiscal 2001, 2000 and 1999, respectively.

Included in these contingent liabilities are certain dealer receivables subject to full recourse to the Company with Bank of America Specialty Group (formerly NationsBank Specialty Lending Unit) and Conseco Financing Servicing Group (formerly Green Tree Financial Servicing Corporation). Contingent liabilities under these recourse agreements were \$3,276,000 and \$6,846,000 at August 25, 2001 and August 26, 2000, respectively. The Company did not incur any actual losses under these recourse agreements during fiscal 2001, 2000 and 1999.

The Company self-insures for a portion of product liability claims. Self-insurance retention liability varies annually based on market conditions and for the past four fiscal years was at \$2,500,000 per occurrence and \$6,000,000 in aggregate per policy year. Liabilities in excess of these amounts are the responsibility of the insurer.

The Company is involved in various legal proceedings which are ordinary routine litigation incident to its business, many of which are covered in whole or in



part by insurance. While it is impossible to estimate with certainty the ultimate legal and financial liability with respect to this litigation, management is of the opinion that while the final resolution of any such litigation may have an impact on the Company's consolidated results for a particular reporting period, the ultimate disposition of such litigation will not have any material adverse effect on the Company's financial position, results of operations or liquidity.

Note 7: Income Taxes

The components of the provision for income taxes are as follows:

		Year Ended	1
(dollars in	Aug. 25,	Aug. 26,	Aug. 28,
thousands)	2001	2000	1999
Current:			
Federal	\$ 16,448	\$ 27,162	\$ 24,693
State	524	1,105	315
	\$ 16,972	\$ 28,267	\$ 25,008
Deferred:			
(Principally			
federal)	(1,498)	(2,674)	(2,659)
Total provision	\$ 15,474	\$ 25,593	\$ 22,349

The following is a reconciliation of the U.S. statutory tax rate to the effective income tax rates (benefit) provided:

		Year Ended	
	August 25, 2001	August 26, 2000	August 28, 1999
U.S. federal statutory rate	35.0%	35.0%	35.0%
Cash surrender value	(0.7)	(0.6)	(0.6)
Life insurance premiums	0.1	0.1	0.1
Tax credits	(0.5)	(0.3)	(0.7)
State taxes, net of federal benefit	0.6	0.8	0.5
Foreign sales corporation commissions	(0.2)	(0.2)	(0.2)
Previously unrecorded tax benefits	(7.7)		
Other	(0.5)	(0.2)	(0.5)
Total	26.1%	34.6%	33.6%



The tax effect of significant items comprising the Company's net deferred tax assets are as follows:

(dollars in thousands)	1	Assets	0	st 25, 2001 abilities	l	Total	Augu	rst 26, 2000 Total
Current:								
Accrued vacation	\$	1,404	\$		\$	1,404	\$	1,394
Legal reserves		365				365		498
Warranty reserves		2,825				2,825		2,840
Bad debt reserves		126				126		418
Self-insurance reserve		1,598				1,598		2,055
Miscellaneous reserves		624		(219)		405		470
Subtotal		6,942		(219)		6,723		7,675
Noncurrent:								
Postretirement health care benefits		13,931				13,931		12,512
Deferred compensation		10,788				10,788		9,507
Property and equipment				(3,224)		(3,224)		(2,975)
Subtotal		24,719		(3,224)		21,495		19,044
Total	\$	31,661	\$	(3,443)	\$	28,218	\$	26,719

Note 8: Financial Income and Expense

The following is a reconciliation of financial income (expense):

· ·	_	,	Yea	ar Ended		
(dollars in thousands)	Augi	ıst 25, 2001	Augu	st 26, 2000	Aug	gust 28, 1999
Interest income from investments and receivables	\$	1,332	\$	1,478	\$	1,085
Dividend income		2,488		2,076		1,621
Interest expense		(89)		(274)		(91)
Gains on foreign currency transactions		23		58		12
	\$	3,754	\$	3,338	\$	2,627

Note 9: Dividend Declared

On October 17, 2001, the Board of Directors declared a cash dividend of \$.10 per common share payable January 7, 2002, to shareholders of record on December 7, 2001.



Note 10: Stock Option Plans

The Company's 1987 stock option plan allowed the granting of non-qualified and incentive stock options to key employees at prices not less than 100 percent of fair market value, determined by the mean of the high and low prices, on the date of grant. The plan expired in fiscal 1997; however, exercisable options representing 81,418 shares remain outstanding at August 25, 2001.

The Company's stock option plan for outside directors provided that each director who was not a current or former full-time employee of the Company received an option to purchase 10,000 shares of the Company's common stock at prices equal to 100 percent of the fair market value, determined by the mean of the high and low prices on the date of grant. The Board of Directors has terminated this plan as to future grants. Future grants of options to outside directors will be made under the Company's 1997 stock option plan described as follows.

The Company's 1997 stock option plan provides additional incentives to those officers, employees, directors, advisors and consultants of the Company whose

substantial contributions are essential to the continued growth and success of the Company's business. A total of 2,000,000 shares of the Company's common stock may be issued or transferred or used as the basis of stock appreciation rights under the 1997 stock option plan. The plan allows the granting of non-qualified and incentive stock options as well as stock appreciation rights. The plan is administered by a committee appointed by the Company's Board of Directors. The option prices for these shares shall not be less than 85 percent of the fair market value of a share at the time of option granting for non-qualified stock options or less than 100 percent for incentive stock options. The term of each option expires and all rights to purchase shares thereunder cease ten years after the date such option is granted or on such date prior thereto as may be fixed by the Committee. Options granted under this plan become exercisable six months after the date the option is granted unless otherwise set forth in the agreement. Outstanding options granted to employees generally vest in three equal annual installments provided that all options granted under the 1997 stock option plan shall become vested in full and immediately upon the occurrence of a change in control of the Company.

A summary of stock option activity for fiscal 2001, 2000 and 1999 is as follows:

		2001			2000	2000 1999				
			Wtd.			Wtd.			Wtd.	
			Avg.			Avg.			Avg.	
		Price per	Exercise		Price per	Exercise		Price per	Exercise	
	Shares	Share	Price/Sh	Shares	Share	Price/Sh	Shares	Share	Price/Sh	
Outstanding at										
beginning of year	795,514	\$4 - \$20	\$ 10.88	680,176	\$4 - \$15	\$ 8.56	650,695	\$4 - \$9	\$ 7.34	
Options granted	312,000	12 - 18	12.83	180,800	19 - 20	18.59	259,250	10 - 15	10.47	
Options exercised	(312,944)	4 - 19	8.64	(65,462)	6 - 10	8.15	(227,098)	6 - 10	7.24	
Options canceled	(6,402)	9 - 19	13.84				(2,671)	8	7.75	
Outstanding at										
end of year	788,168	\$7 - \$20	\$ 12.51	795,514	\$4 - \$20	\$10.88	680,176	\$4 - \$15	\$8.56	
Exercisable at end										
of year	352,018	\$7 - \$20	\$ 11.33	469,214	\$4 - \$20	\$8.40	309,593	\$4 - \$15	\$7.47	



The following table summarizes information about stock options outstanding at August 25, 2001:

Range of	Number	Weighted Wei		eighted	Number	Weighted	
Exercise	Outstanding at	Remaining	ning Average		Exercisable at	Av	erage
Prices	August 25, 2001	Contractual Life	Exerc	Exercise Price August 2		Exerc	eise Price
\$ 7.19 - \$ 7.75	49,418	5	\$	7.58	49,418	\$	7.58
8.56 - 9.00	113,336	5		8.65	113,336		8.65
10.19 - 15.38	452,114	8		11.71	116,364		10.99
18.00 - 19.72	173,300	8		18.53	72,900		18.58
	788,168	8	\$	12.51	352,018	\$	11.33

In 1997, the Company adopted SFAS No. 123, "Accounting for Stock Based Compensation." The Company has elected to continue following the accounting guidance of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" for measurement and recognition of stock-based transactions with employees. No compensation cost has been recognized for options issued under the stock option plans because the exercise price of all options granted was not less than 100 percent of fair market value of the common stock on the date of grant. Had compensation cost for the stock options issued been determined based on the fair value at the grant date, consistent with provisions of SFAS No. 123, the Company's 2001, 2000 and 1999 income and income per share would have been changed to the pro forma amounts indicated as follows:

(dollars in thousands, except per share data)	2001	2000	1999
Net income			
As reported	\$ 42,704	\$ 48,399	\$ 44,260
Pro forma	41,006	47,143	43,508
Income per share (basic)			
As reported	\$ 2.06	\$ 2.23	\$ 1.99
Pro forma	1.98	2.17	1.96
Income per share (diluted)			
As reported	\$ 2.03	\$ 2.20	\$ 1.96
Pro forma	1.95	2.14	1.93

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model with the following assumptions:

	2001	2000	1999
Dividend yield	1.13%	1.21%	1.54%
Risk-free interest rate	4.55%	6.92%	6.05%
Expected life	5 years	5 years	7 years
Expected volatility	49.92%	49.64%	44.36%
Estimated fair value of options			
granted per share	\$5.29	\$8.30	\$5.06

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Note 11: Supplemental Cash Flow Disclosure

Cash paid during the year for:

		Year Ended	
(dollars in thousands)	August 25, 2001	August 26, 2000	August 28, 1999
Interest	\$ 3	\$ 249	\$ 96
Income taxes	18,205	28,305	27,430

Note 12: Business Segment Information

The Company defines its operations into two business segments: Recreation Vehicles and Other Manufactured Products and Dealer Financing. Recreation Vehicles and Other Manufactured Products includes all data relative to the manufacturing and selling of the Company's Class A, B and C motor home products as well as sales of component products for other manufacturers and recreation vehicle related parts and service revenue. Dealer Financing includes floorplan financing for a limited number of the Company's dealers. Management focuses on operating income as a segment's measure of profit or loss when evaluating a segment's financial performance. Operating income is before interest expense, interest income, and income taxes. A variety of balance sheet ratios are used by management to measure the business. Maximizing the return from each segment's assets excluding cash and cash equivalents is the primary focus. The accounting policies of the segments are the same as those described in the Summary of Significant Accounting Policies (Note 1). Identifiable assets are those assets used in the operations of each industry segment. General Corporate assets consist of cash and cash equivalents, deferred income taxes and other corporate assets not related to the two business segments. General Corporate income and expenses include administrative costs. Inter-segment sales and expenses are not significant.

For the years ended August 25, 2001, August 26, 2000 and August 28, 1999, the Company's segment information is as follows:

oducts				eneral		
	rman	CHIZ	Manufactured Dealer Genera Products Financing Corpora		Total	
			CO	porate		Total
677,593	\$	4,241	\$		\$	681,834
52,120			•	(748)	•	55,474
175,343	4			125,834		342,033
7,158		5		217		7,380
8,974		19		96		9,089
749,474	\$	3,908	\$		\$	753,382
67,252		3,892		(490)		70,654
191,501		33,508		82,086		307,095
6,375		4		243		6,622
14,412				136		14,548
674,016	\$	2,995	\$		\$	677,011
60,435		4,085		(538)		63,982
181,951	2	25,439		78,499		285,889
5,507		4		237		5,748
11,463		18		96		11,577
	52,120 175,343 7,158 8,974 749,474 67,252 191,501 6,375 14,412 674,016 60,435 181,951 5,507	52,120 175,343 7,158 8,974 749,474 \$ 67,252 191,501 6,375 14,412 674,016 \$ 60,435 181,951 5,507	52,120 4,102 175,343 40,856 7,158 5 8,974 19 749,474 \$ 3,908 67,252 3,892 191,501 33,508 6,375 4 14,412 674,016 \$ 2,995 60,435 4,085 181,951 25,439 5,507 4	52,120 4,102 175,343 40,856 7,158 5 8,974 19 749,474 \$ 3,908 \$ 67,252 3,892 191,501 33,508 6,375 4 14,412 674,016 \$ 2,995 \$ 60,435 4,085 181,951 25,439 5,507 4	52,120 4,102 (748) 175,343 40,856 125,834 7,158 5 217 8,974 19 96 749,474 \$ 3,908 \$ 67,252 3,892 (490) 191,501 33,508 82,086 6,375 4 243 14,412 136 674,016 \$ 2,995 \$ 60,435 4,085 (538) 181,951 25,439 78,499 5,507 4 237	52,120 4,102 (748) 175,343 40,856 125,834 7,158 5 217 8,974 19 96 749,474 \$ 3,908 \$ \$ 67,252 3,892 (490) 191,501 33,508 82,086 6,375 4 243 14,412 136 674,016 \$ 2,995 \$ \$ 60,435 4,085 (538) 181,951 25,439 78,499 5,507 4 237

Operating income of the dealer financing segment reflects a \$1,100,000 repayment of a previously fully reserved receivable.



Note 13: Income Per Share

The following table reflects the calculation of basic and diluted income per share for the past three fiscal years.

(in thousands, except per share data)		st 25, 2001	Augu	st 26, 2000	Augu	st 28, 1999
Income per share - basic:						
Net income	\$	42,704	\$	48,399	\$	44,260
Weighted average shares outstanding		20,735		21,680		22,209
Net income per share - basic	\$	2.06	\$	2.23	\$	1.99
Income per share - assuming dilution:						
Net income	\$	42,704	\$	48,399	\$	44,260
Weighted average shares outstanding		20,735		21,680		22,209
Dilutive impact of options outstanding		305		331		328
Weighted average shares and potential						
dilutive shares outstanding		21,040		22,011		22,537
Net income per share - assuming dilution	\$	2.03	\$	2.20	\$	1.96

Note 14: Preferred Stock and Shareholders Rights Plan

The Board of Directors may authorize the issuance from time to time of preferred stock in one or more series with such designations, preferences, qualifications, limitations, restrictions, and optional or other special rights as the Board may fix by resolution. In connection with the Rights Plan discussed below, the Board of Directors has reserved, but not issued, 300,000 shares of preferred stock.

In May 2000, the Company adopted a shareholder rights plan providing for a dividend distribution of one preferred share purchase right for each share of common stock outstanding on and after May 26, 2000. The rights can be exercised only if an individual or group acquires or announces a tender offer for 15 percent or more of the Company's common stock. Certain members of the Hanson family (including trusts and estates established by such Hanson family members and the John K. and Luise V. Hanson Foundation) are exempt from the applicability of the Rights Plan as it relates to the acquisition of 15 percent or more of the Company's outstanding common stock. If the rights first become exercisable as a result of an announced tender offer, each right would entitle the holder (other than the individual or group acquiring or announcing a tender offer for 15 percent or more of the Company's common stock) to buy 1/100th of a share of a new series of preferred stock at an exercise price of \$67.25. The preferred shares will be entitled to 100 times the per share dividend payable on the Company's common stock and to 100 votes on all matters submitted to a vote of the shareowners. Once an individual or group acquires 15 percent or more of the Company's common stock, each right held by such individual or group becomes void and the remaining rights will then entitle the holder to purchase the number of common shares having a market value of twice the exercise price of the right. In the event the Company is acquired in a merger or 50 percent or more of its consolidated assets or earnings power are sold, each right will then entitle the holder to purchase a number of the acquiring company's common shares having a market value of twice the exercise price of the right. After an individual or group acquires 15 percent of the Company's common stock and before they acquire 50 percent, the Company's Board of Directors may exchange the rights in whole or in part, at an exchange ratio of one share of common stock per right. Before an individual or group acquires 15 percent of the Company's common stock, the rights are redeemable for \$.01 per right at the option of the Company's Board of Directors. The Company's Board of Directors is authorized to reduce the 15 percent threshold to no less than 10 percent. Each right will expire on May 3, 2010, unless earlier redeemed by the Company.



REPORT OF INDEPENDENT AUDITORS

To the Board of Directors and Shareholders Winnebago Industries, Inc. Forest City, Iowa

We have audited the consolidated balance sheets of Winnebago Industries, Inc. and subsidiaries (the Company) as of August 25, 2001 and August 26, 2000 and the related consolidated statements of income, cash flows and changes in stockholders' equity for each of the three years in the period ended August 25, 2001. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of August 25, 2001 and August 26, 2000, and the results of their operations and their cash flows for each of the three years in the period ended August 25, 2001 in conformity with accounting principles generally accepted in the United States of America.

Deloitte & Touche LLP Minneapolis, Minnesota

Deloitte & Touche LLP

October 3, 2001

Net Revenues By Major Product Class (Unaudited)

•	U	`	,		
	Fiscal Year Ended (1)				
	Aug. 25,	Aug. 26,	Aug.28,	Aug. 29,	Aug. 30,
(dollars in thousands)	2001	2000	1999	1998	1997
Motor homes (Class A & C)	\$630,017	\$695,767	\$619,171	\$474,954	\$387,161
	92.4%	92.4%	91.5%	89.0%	86.9%
Other recreation vehicle revenues (2)	17,808	18,813	16,620	19,222	21,159
	2.6%	2.5%	2.5%	3.6%	4.7%
Other manufactured products revenues (3)	29,768	34,894	38,225	37,133	35,881
	4.4%	4.6%	5.6%	7.0%	8.1%
Total manufactured products revenues	677,593	749,474	674,016	531,309	444,201
	99.4%	99.5%	99.6%	99.6%	99.7%
Finance revenues (4)	4,241	3,908	2,995	2,076	1,420
	.6%	.5%	.4%	.4%	.3%
Total net revenues	\$681,834	\$753,382	\$677,011	\$533,385	\$445,621
	100.0%	100.0%	100.0%	100.0%	100.0%
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⁽¹⁾ All fiscal years in the table contained 52 weeks.

Interim Financial Information (Unaudited)

(dollars in thousands, except per share data)	Quarter Ended				
	November 25,	February 24,	May 26,	August 25,	
Fiscal 2001	2000	2001	2001	2001	
Net revenues	\$164,167	\$142,531	\$197,005	\$178,131	
Gross profit	22,483	17,166	27,986	26,869	
Operating income	13,380	8,550	18,098	15,446	
Net income	8,546	6,184	12,444	15,530	
Net income per share (basic)	.40	.30	.61	.75	
Net income per share (diluted)	.40	.30	.60	.74	

Net revenues for the quarter ended November 25, 2000 reflect the impact of the adoption of SAB 101.

	Quarter Ended				
	November 27,	February 26,	May 27,	August 26,	
Fiscal 2000 as reported	1999	2000	2000	2000	
Net revenues	\$184,946	\$189,568	\$214,070	\$164,798	
Gross profit	29,149	28,571	34,577	20,597	
Operating income	18,060	17,003	23,713	11,878	
Net income	12,381	11,851	16,257	7,910	
Net income per share (basic)	.56	.54	.76	.37	
Net income per share (diluted)	.55	.54	.74	.37	

Certain prior periods' information has been reclassified to conform to the current year end presentation. This reclassification has no impact on net income as previously reported.

	Quarter Ended				
	November 27,	February 26,	May 27,	August 26,	
Fiscal 2000 Pro Forma	1999	2000	2000	2000	
Net revenues	\$187,096	\$183,004	\$217,511	\$165,239	
Net income	12,436	11,216	16,633	8,159	
Earnings per share - basic	.56	.52	.77	.38	
Earnings per share - diluted	.55	.51	.76	.38	

The above pro forma quarterly financial information reflects the impact of the adoption of SAB 101 on August 27, 2000.

⁽²⁾ Primarily recreation vehicle related parts, EuroVan Campers (Class B motor homes), and recreation vehicle service revenue.

⁽³⁾ Primarily sales of extruded aluminum, commercial vehicles, and component products for other manufacturers.

⁽⁴⁾ WAC revenues from dealer financing.

Shareholder Information

Publications

A notice of Annual Meeting of Shareholders and Proxy Statement is furnished to shareholders in advance of the annual meeting.

Copies of the Company's quarterly financial news releases and the annual report on Form 10-K (without exhibits), required to be filed by the Company with the Securities and Exchange Commission, may be obtained without charge from the corporate offices as follows:

Investor Relations Department Winnebago Industries, Inc. 605 W. Crystal Lake Road

P.O. Box 152

Forest City, Iowa 50436-0152 Telephone: (641) 585-3535

Fax: (641) 585-6966

E-Mail: ir@winnebagoind.com

This annual report as well as corporate news releases may also be viewed online in the Investor Relations section of Winnebago Industries website: http://www.winnebagoind.com

Shareholder Account Assistance

Transfer Agent to contact for address changes, account certificates and stock holdings:

Wells Fargo Bank Minnesota, N.A.

P.O. Box 64854

St. Paul, Minnesota 55164-0854

or

161 North Concord Exchange

South St. Paul, Minnesota 55075-1139

Telephone: (800) 468-9716 or (651) 450-4064

E-Mail: stocktransfer@wellsfargo.com

Annual Meeting

The Annual Meeting of Shareholders will be held on Tuesday, January 15, 2002, at 7:30 p.m. (CST) in Friendship Hall, Highway 69 South, Forest City, Iowa.

Auditor

Deloitte & Touche LLP 400 One Financial Plaza 120 South Sixth Street

Minneapolis, Minnesota 55402-1844

Purchase of Common Stock

Winnebago Industries stock may be purchased from Netstock through the Company's website at http://www.winnebagoind.com/investor_relations.htm. Winnebago Industries is not affiliated with Netstock and has no involvement in the relationship between Netstock and any of its customers.

Common Stock Data

The Company's common stock is listed on the New York, Chicago and Pacific Stock Exchanges.

Ticker symbol: WGO

Shareholders of record as of November 19, 2001: 5,513.

Below are the New York Stock Exchange high, low and closing prices of Winnebago Industries, Inc. stock for each quarter of fiscal 2001 and fiscal 2000.

Fiscal 2001	High	Low	Close	Fiscal 2000	High	Low	Close
First Quarter	\$13.63	\$10.75	\$11.50	First Quarter	\$28.25	\$15.56	\$19.00
Second Quarter	19.00	11.56	17.10	Second Quarter	21.50	18.63	21.38
Third Quarter	19.60	15.60	18.77	Third Quarter	21.75	14.25	14.56
Fourth Quarter	30.75	18.44	28.02	Fourth Quarter	14.69	12.06	12.81

Cash Dividends Per Share

Fiscal 2001		Fiscal 2000	
<u>Amount</u>	Date Paid	Amount	Date Paid
\$.10	January 8, 2001	\$.10	January 10, 2000
.10	July 9, 2001	.10	July 10, 2000

Directors and Officers

Directors

Bruce D. Hertzke (50)

Chairman of the Board, Chief Executive Officer and President Winnebago Industries, Inc.

Gerald E. Boman (66)

Former Senior Vice President Winnebago Industries, Inc.

Jerry N. Currie (56)

President and Chief Executive Officer **CURRIES** Company and Joseph W. England (61)

Former Senior Vice President Deere and Company

John V. Hanson (59)

Former Deputy Chairman of the Board Winnebago Industries, Inc.

Gerald C. Kitch (63)

Former Executive Vice President Pentair, Inc.

Richard C. Scott (67)

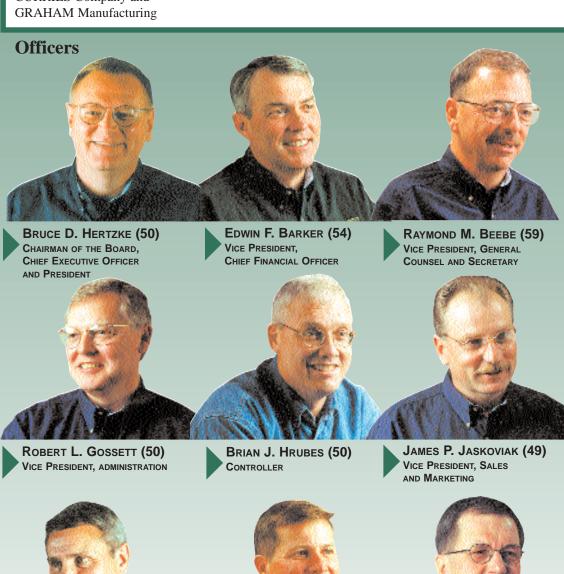
Vice President, University Development **Baylor University**

Frederick M. Zimmerman

Professor of Manufacturing Systems Engineering The University of St. Thomas

Luise V. Hanson (88)

Director Emeritus





WILLIAM J. O'LEARY (52) VICE PRESIDENT, PRODUCT **DEVELOPMENT**

ROBERT J. OLSON (50) VICE PRESIDENT, MANUFACTURING

JOSEPH L. SOCZEK, JR. (58) TREASURER

